



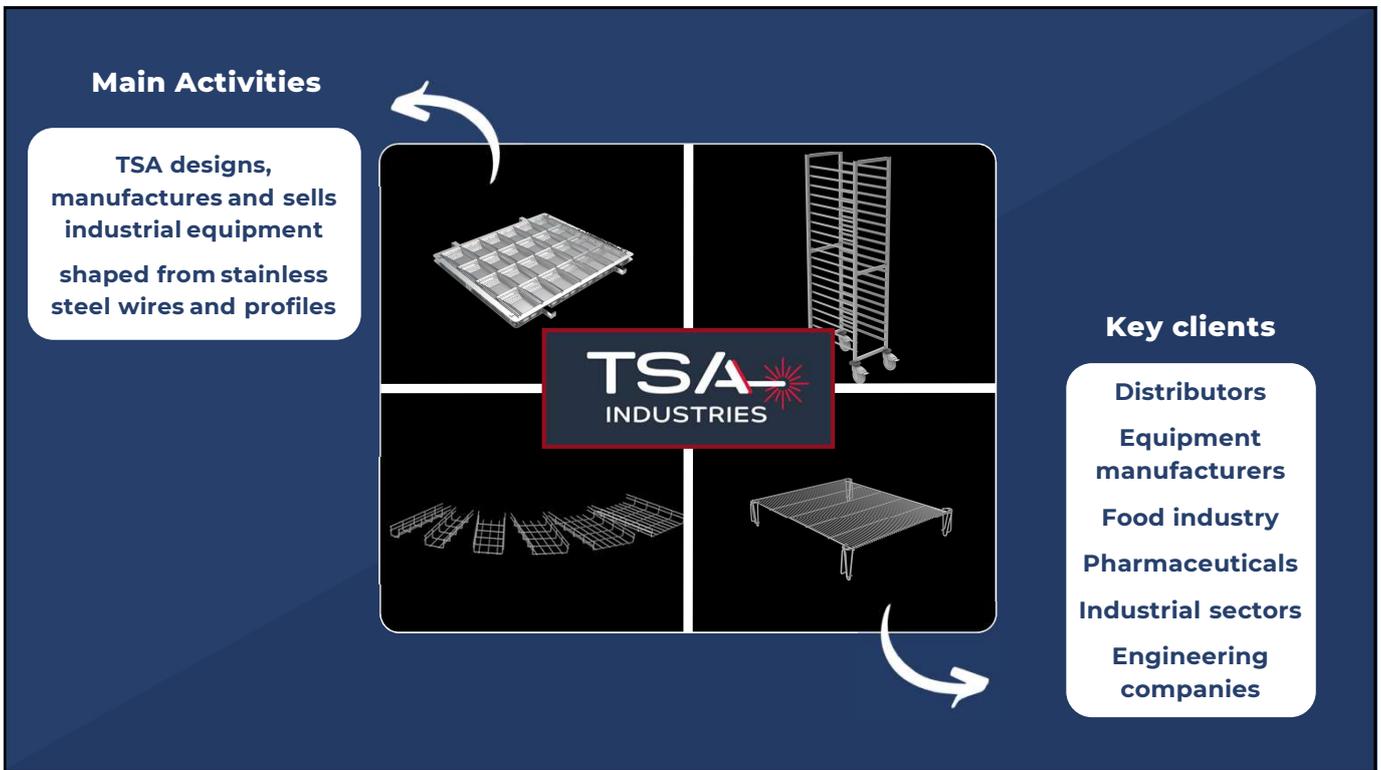
○ ○ ○ ○

TSA
INDUSTRIES

2026

**COMPANY
OVERVIEW**

○ ○ ○ ○



COMPANY HISTORY

-WIRE WORK-

1836 – 1964 Laederich Spinning Mill

Textile era
successively headed
by 3 families of
eminent industrialists:

Charlot, Lung and,
from 1897, Laederich



Key milestones

1980 CITN taken over
by M. Kehr, becomes TSA

2006 Acquisition of FEMAD
(Subcontracting)

2007 Acquisition of TSA
by Mr. Vinay

2010 Acquisition of Précifil

1964 – 1980 CITN: New Technologies Industrial Company

- Stainless steel wire
(leader in gas stove grates)
- Welded plastic/PVC fabrics
- Mild steel wire frames
(discontinued in 1975)



Recent changes

2017 TSA Inox becomes
"TSA Industries Group"

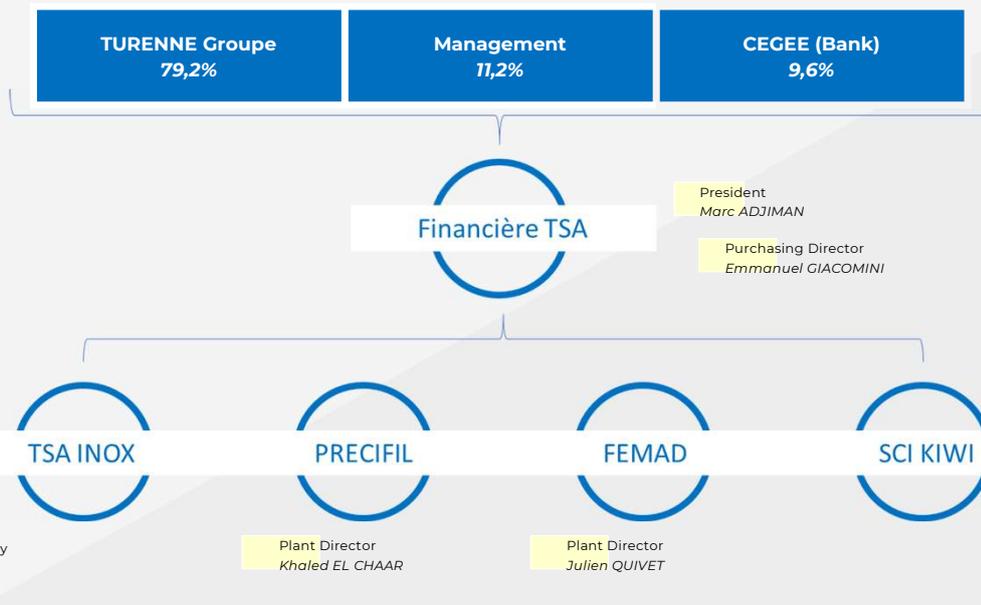
Purchased by several
investment funds

Creation of
"Financière Moussey"
Holding Company

2018 Closure and sale
of Plastic operations

Focus on
Stainless steel operations

OWNERSHIP & MANAGEMENT



IMPLANTATION AND WORKFORCE

With 3 production sites and 220 employees, TSA enjoys a high degree of adaptability to market fluctuations



PRECIFIL
Groupe TSA INDUSTRIES

Châteaubriant (France)
Aquired in 2010
Design and manufacture of stainless steel products
Food (mainly slaughterhouses) and health sectors
Specialized in small productions
Integrated R&D department

TSA INDUSTRIES
Marque de **TSA INOX**
8 rue Jules Py 88210 Moussey France

Moussey (France)
Historical site
Design and manufacture of stainless steel products
Food sector (bakeries, dairy products, catering)
The group's expertise and technical hub

FEMAD

Nesvady (Slovakia)
Aquired in 2006
Manufacture of stainless steel products
Production is mainly dedicated to French clients



COMPETITIVE ADVANTAGES

Market leadership

- Western Europe's largest manufacturer of 100% stainless steel Grids and Trolleys
- Over €20M in sales while most competitors generate less than €4M

Highly diversified sales network

- More than 1 000 active customers
- No significant dependence on any particular customer

Strong brand image

- High-quality
- Service-oriented
- Historical recognition



PRODUCTS

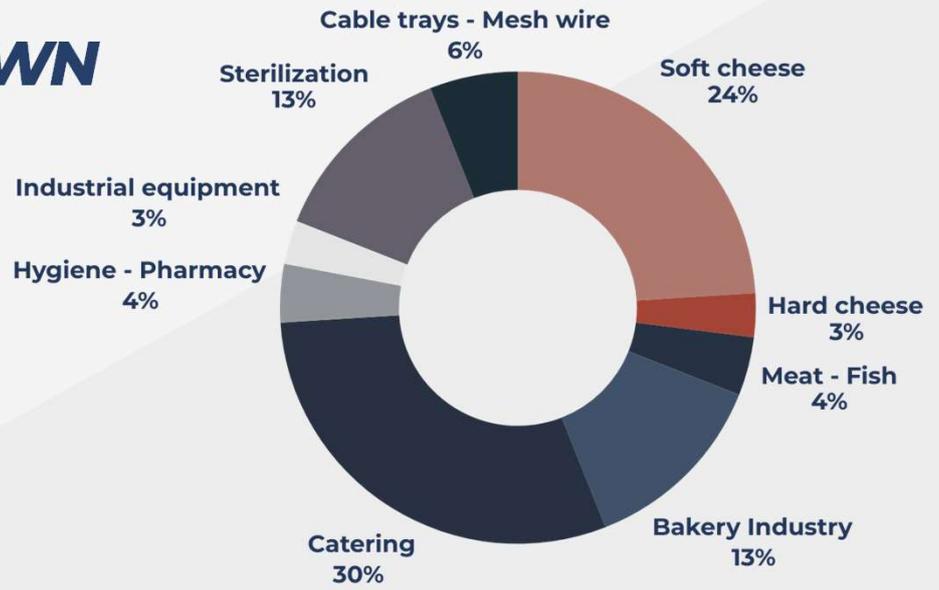
	Soft Cheese industry	Hard Cheese industry	Meat - Fish	Bakeries	Catering	Sterilization	Hygiene - Pharmacy	Cable trays - Mesh wire
Examples of products /solutions								
Line of products	Racks Bases Trolleys Frames	Frames Trolleys Grids	Frames Trolleys Swing trays Grids	Plates Grids Baskets Trolleys	Trolleys Grids Covers	Baskets Trolleys Trays Containers	Subsets Baskets Mounts Components	Cable trays Mesh wire Panels

2024 BREAKDOWN

○ ○ ○ ○

ACTIVITY BY SEGMENT

○ ○ ○ ○



MAIN DISTRIBUTION CHANNELS



Integrators

2024 : 19%

- Machine, oven & sterilizer manufacturers
- Automation specialists
- Production line designers

Specific production line equipment projects



End users "B to B"

2024 : 31%

- Manufacturers for:
- Food industry
 - Pharmaceuticals
 - Industrial sectors

Large productions of customized products



Distributors

2024 : 50%

- Foodservice
- Bakeries
- Industry
- Construction

Highly competitive standard products



MAIN SECTORS AND CLIENTS

TSA Inox

(racks, grids, bases, trolleys)

1070 active customers

Soft cheese industry

Alpma, Käserei Champignon,
Fromagex, Lactalis, etc.

Hard cheese industry

Emmi Schweig AG, SARL
Fromagerie Ottavi, Vorarlberg
Milch eGen, etc.

Retorts / Sterilization

Nestlé, FEI, Mont Blanc,
Saturn, Yabon, Steritech,
MCA, LAN

Cable trays / wire mesh

Electrix, Niedax,
Delgado, etc.

Meat & fish

Aoste, Palmizen,
Broceliande, etc.

Catering

Rational AG, L2G,
Henri Julien, SA
Socamel
Technologies, etc.

Bakeries

Pavailler, Ferrière,
Distrib'inox, etc.

Labs / medical

Brightwell, Tourinox,
PCM, etc.

Précifil

(Small specific productions)

Industry (wash baskets)

Produlic, Kuhn, Polyway, VMI,
FMGC, Manitou, etc.

Medical (wash baskets, trolleys, shelves)

Villard, PH2, Hillrom, etc.

Meat & Fish (holders and cutlery)

Bayle, LDC, Doux,
Bobet, MKP, etc.

Catering (Broches)

Sofinor, Doregrill, etc.

Cheese production (specific racks, rack repair)

HLDC, etc.

2024 BREAKDOWN

-ACTIVITY BY AREA -



DACH Region 18%

Export 19%



France 63%

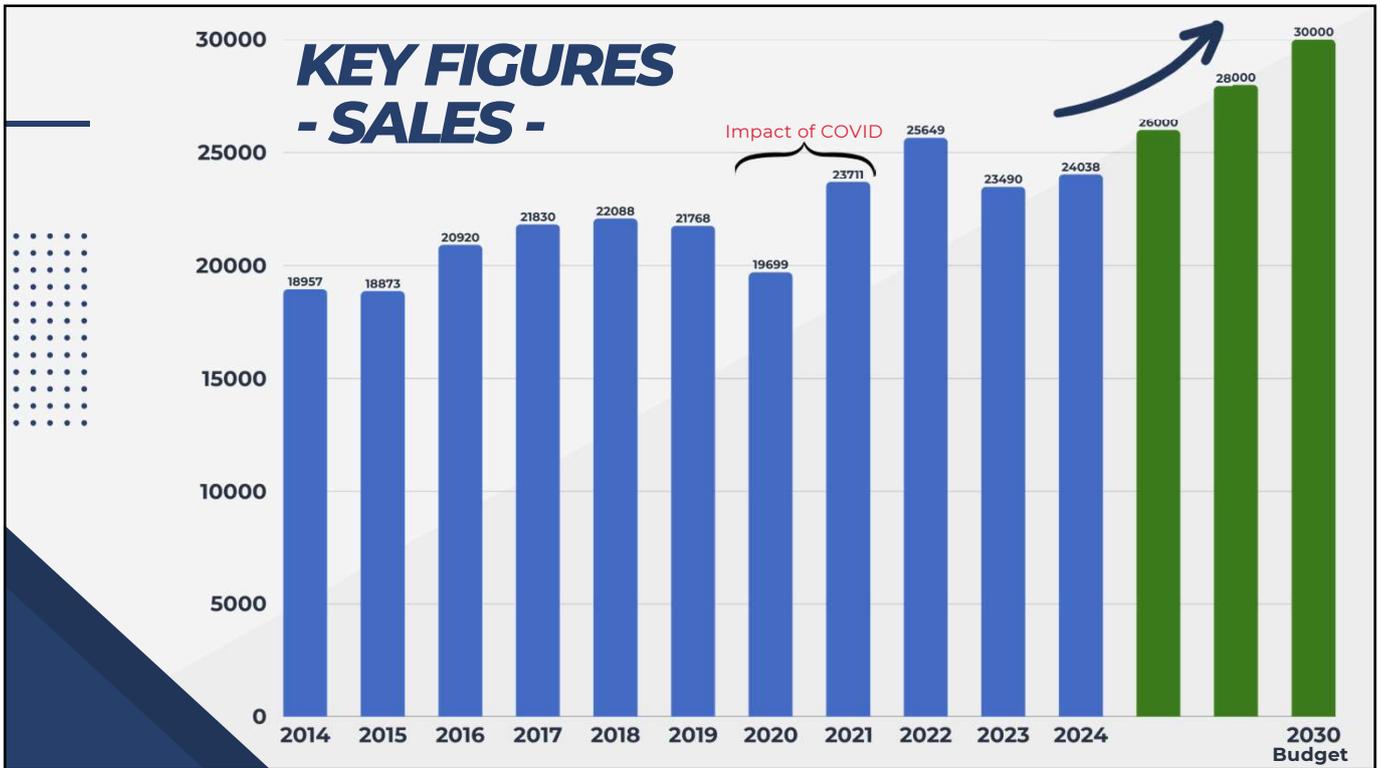
STAINLESS STEEL CONSUMED IN 2024

Stainless steel wire

- **300 Series (304L & 316L):
1120 Tons/year**
- **200 Series (201 & 204Cu):
1000 Tons/year**

**Stainless steel tubes, sheets
& flat bars: 550 Tons/year**





***ANCHORED IN FRANCE, ACTIVE WORLDWIDE:
TSA INDUSTRIES, THE REFERENCE THAT TRANSCENDS BORDERS***

For decades, TSA Inox has applied its expertise in the service of the food industry. Our mastery of stainless steel solutions allows us to support the industry's leading players, guaranteeing **hygiene, durability, and high performance**.

Today, we're taking a step further by affirming our ambition:

**To become a global player in sterilization accessories
for the food and pharmaceutical industries.**

Our technical expertise and unwavering commitment to quality enable us to develop made-to-measure solutions that meet the most demanding **requirements** worldwide.

At TSA Industries, we design equipment **manufactured in France for clients worldwide**, combining **rigor, reliability, and innovation** to help our customers achieve excellence.

We're right beside you, wherever you are.



THANK YOU

*We look forward to our
continued partnership*

HEAD OFFICE



8 rue Jules PY
88210 MOUSSEY - FRANCE



+33 (0) 329 425 000



<https://www.tsa-inox.com/>

